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# Baker Hughes to Supply Technology for Offshore LNG Project in the U.S.

Baker Hughes has secured a key contract to supply advanced gas compression and power generation technology for a proposed offshore LNG export project in U.S. federal waters off Texas. The development, led by ST LNG, represents a significant step toward expanding offshore liquefied natural gas infrastructure in North America.

Under the agreement, Baker Hughes will deliver critical equipment for the project's first phase, including LM6000PF gas turbine-driven centrifugal compressor trains and NovaLT16 gas turbine generator packages. These systems will support liquefaction processes and power generation at the offshore facility, ensuring reliable and efficient operations.

The offshore LNG project is designed as a multi-phase development with a total planned capacity of approximately 8.4 million tonnes per annum (mtpa). The initial phase is expected to deliver around 2.1 mtpa, with future expansions adding additional liquefaction units installed on fixed offshore platforms. The project is currently progressing toward a final investment decision (FID), with first LNG targeted around 2030.

Industry observers highlight that offshore LNG developments are gaining traction as an alternative to traditional onshore terminals, offering flexibility in site selection, reduced onshore footprint, and potential permitting advantages. However, such projects also present unique technical challenges, including offshore construction complexity, harsh environmental conditions, and integration of modular systems.

For oil and gas professionals, Baker Hughes' involvement underscores the increasing demand for high-efficiency turbomachinery and integrated power solutions in LNG projects. The use of proven gas turbine technology is critical for maintaining operational reliability and reducing emissions intensity in liquefaction processes.

The award also reflects a broader trend toward innovation in LNG infrastructure, with developers exploring offshore solutions to meet growing global demand while navigating regulatory and environmental constraints. As the project advances toward FID, it will serve as a key test case for offshore LNG viability, with technology providers like Baker Hughes playing a central role in enabling efficient and scalable development.



# Equinor Begins Drilling on Raia Gas Project in Brazil

Equinor has commenced drilling operations for its major Raia gas project offshore Brazil, marking a significant milestone in one of the country's largest upcoming natural gas developments. The drilling campaign, launched using the Valaris DS-17 drillship, includes the development of six wells located approximately 200 km offshore in the Campos Basin at water depths of around 2,900 meters.

The Raia project, operated by Equinor in partnership with Repsol Sinopec Brasil and Petrobras, represents a \$9 billion investment and is expected to play a key role in strengthening Brazil's domestic gas supply. The field holds more than 1 billion barrels of oil equivalent in recoverable gas and condensate reserves, highlighting its scale and long-term production potential.

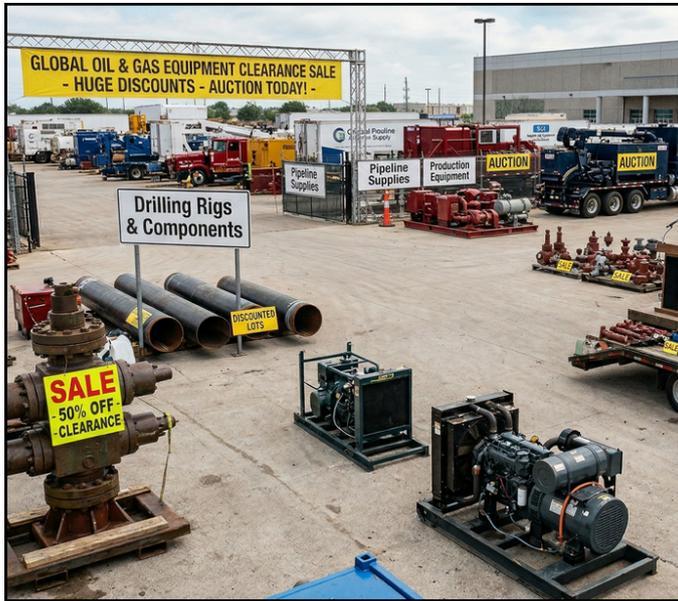
Once operational, Raia is projected to deliver up to 16 million cubic meters of natural gas per day, accounting for roughly 15% of Brazil's gas demand by 2028. The development concept includes subsea wells tied back to a floating production, storage, and offloading (FPSO) unit, with gas transported via a 200 km pipeline to onshore processing facilities.

For oil and gas professionals, the project highlights continued investment in deepwater gas resources and the strategic importance of Brazil's pre-salt and offshore basins. The drilling phase also demonstrates increasing reliance on advanced offshore technologies and integrated project execution to manage complex, high-capex developments.

Raia is set to become a cornerstone of Brazil's gas supply, reinforcing Equinor's long-term growth strategy and the country's energy security.



# Petrofac Asset Solutions Sale to CB&I: CVA Clearance Paves Way for Completion



In a significant restructuring milestone for the oilfield services sector, Petrofac has advanced the sale of its Asset Solutions division to US-based CB&I following critical developments in its Company Voluntary Arrangement (CVA) process as of 25 March 2026.

The Asset Solutions business—covering operations, maintenance, and decommissioning services for offshore and onshore assets—has been central to Petrofac’s turnaround strategy after the parent company entered administration in late 2025 amid financial distress and legacy liabilities.

A key condition for the transaction was creditor approval of the CVA, designed to restructure over £1 billion in liabilities and facilitate the transfer of the business. This approval was secured earlier in January 2026 with strong creditor backing (86% by value), enabling the deal to progress toward completion.

However, the process faced a major hurdle when HM Revenue & Customs (HMRC) challenged the CVA, citing unfair treatment over a historical tax claim of more than £150 million. The challenge created uncertainty around the transaction and raised concerns over potential insolvency of the Asset Solutions unit.

In March 2026, a Scottish court rejected HMRC’s appeal, and crucially, HMRC decided not to pursue further legal action. This development effectively removed the final barrier to completing the sale to CB&I.

The resolution is particularly significant for the workforce and ongoing operations. Approximately 3,000 employees are expected to transfer to CB&I, with over 2,000 jobs in the UK North Sea linked directly to the business. The division continues to operate around 20 offshore platforms, ensuring continuity of critical production infrastructure.

Strategically, the acquisition strengthens CB&I’s portfolio by adding a complementary, service-oriented business with stable, reimbursable revenue streams, enhancing its lifecycle capabilities across energy assets. For Petrofac, the divestment represents a key step in simplifying its structure and stabilizing its financial position after prolonged restructuring.

Overall, the CVA resolution and imminent completion of the transaction mark a positive outcome for stakeholders, preserving operational continuity, safeguarding jobs, and reinforcing confidence in restructuring pathways within the oil and gas services sector.



## Shell Venezuela Gas Project: FID Likely in 2026 Amid Policy Tailwinds

Shell is progressing toward a potential final investment decision (FID) in 2026 for its long-delayed Venezuela gas developments, signaling renewed momentum in a region reopening to international energy investment.

At the center of these plans is the Dragon offshore gas field, estimated to hold around 4–4.5 trillion cubic feet of reserves. The project is strategically designed to supply natural gas to Trinidad and Tobago, where it will be processed at the Atlantic LNG facility—an important hub currently operating below capacity due to feedgas shortages.

Recent developments indicate that Shell is evaluating FID timing in 2026, contingent on regulatory clarity, fiscal terms, and geopolitical stability. Framework agreements with the Venezuelan government and improving US licensing conditions have helped unlock progress after years of delays linked to sanctions.

From a commercial standpoint, the project offers strong alignment with global LNG demand growth and regional gas deficits. First gas is now broadly targeted around 2027, with exports routed via subsea infrastructure to Trinidad, reinforcing LNG supply chains in the Atlantic Basin. However, risks remain significant. Investment decisions will depend heavily on sustained sanctions relief, contract stability, and Venezuela's evolving hydrocarbons framework, which has recently been reformed to attract foreign capital.

For oil and gas professionals, Shell's Venezuela gas push highlights a broader shift toward high-risk, high-resource regions to secure long-term supply. If FID proceeds in 2026, it will serve as a key case study in managing geopolitics, LNG monetisation, and cross-border gas development.

# TotalEnergies Quiluma Gas Field Startup Marks Angola's Gas Pivot

TotalEnergies has announced the start-up of production from the Quiluma offshore gas field in Angola, marking a major milestone for both the company and the country's evolving gas strategy. The development is part of the New Gas Consortium (NGC), Angola's first non-associated gas project, signaling a structural shift from oil-linked gas production toward dedicated gas resource monetisation.

Quiluma is operated by Azule Energy—a joint venture between bp and Eni—with TotalEnergies holding an 11.8% stake alongside partners including Sonangol and Cabinda Gulf Oil Company. The project underscores strong international collaboration and aligns with Angola's ambition to expand its role in global LNG markets.

Initial production from the field is expected at around 150 million standard cubic feet per day (mmscfd), with ramp-up projected to reach approximately 330 mmscfd by the end of 2026. Gas from Quiluma is transported to an onshore processing facility before being supplied to the Angola LNG plant in Soyo, supporting both domestic consumption and exports.

Strategically, the startup is significant as it provides a stable, long-term gas supply source independent of oil production cycles. This enhances feedstock reliability for Angola LNG, which has faced periodic supply constraints, and strengthens the country's position in the Atlantic Basin LNG trade.

For TotalEnergies, Quiluma contributes to portfolio diversification and supports its broader strategy of expanding gas and LNG assets as transition fuels. The project also aligns with efforts to reduce flaring by monetising non-associated gas resources, improving environmental performance while creating economic value.

For oil and gas professionals, the key takeaway is that Quiluma represents a landmark shift in Angola's upstream model—demonstrating how non-associated gas developments, integrated with LNG infrastructure, can unlock new value chains. It highlights the growing importance of gas-led projects, partnership-driven execution, and infrastructure-led monetisation in emerging hydrocarbon provinces. Quiluma underscores Angola's shift toward gas-led growth, highlighting the strategic role of non-associated gas and LNG integration in future upstream development.



## BP Confirms Startup of Angola's New Gas Consortium Project

BP has confirmed the start-up of gas production from Angola's New Gas Consortium (NGC) project, marking a major milestone in the country's transition toward gas-led development. The project, operated by Azure Energy—a 50:50 joint venture between BP and Eni—represents Angola's first non-associated gas development, moving beyond traditional oil-linked gas production.

Initial production has commenced from the offshore Quiluma field, with output expected at around 150 million standard cubic feet per day (mmscfd), ramping up to approximately 330 mmscfd by the end of 2026. Gas is transported to an onshore processing facility in Soyo before being supplied to the Angola LNG plant, supporting both exports and domestic energy needs.

The NGC project includes key partners such as Cabinda Gulf Oil Company, Sonangol, and TotalEnergies, highlighting strong collaboration between international oil companies and Angola's national energy sector. The development also builds on infrastructure inaugurated in 2025, including a major gas treatment plant designed to process up to 400 mmscfd.

Strategically, the startup is significant as it unlocks gas resources that remained undeveloped for decades due to regulatory and commercial constraints. It also strengthens feedgas supply to Angola LNG, improving utilisation rates and reinforcing Angola's position in the global LNG market. For BP, the project aligns with its broader strategy to expand gas production as a transition fuel while advancing a pipeline of global project start-ups through 2027.

Overall, the NGC startup highlights Angola's shift toward diversified energy development, with gas playing an increasingly central role in monetisation, exports, and long-term energy security.



## IEA Report Highlights Historic Oil Market Disruptions Amid Middle East Crisis



The International Energy Agency (IEA) has warned that ongoing Middle East tensions have triggered the largest oil supply disruption in history, creating significant volatility across global energy markets. The disruption—primarily linked to restricted flows through the Strait of Hormuz—has severely constrained the movement of crude and refined products, with flows dropping sharply from typical levels of around 20 million barrels per day.

According to the IEA, global oil supply has been reduced by approximately 8–10 million barrels per day, as Gulf producers curtail output due to export bottlenecks and infrastructure challenges. This has significantly tightened market balances, driving price volatility and increasing concerns over energy security, particularly for import-dependent regions in Asia and Europe.

In response, IEA member countries have launched a coordinated release of 400 million barrels from strategic reserves—the largest such intervention in the agency’s history. While this measure is aimed at stabilising markets and easing immediate supply shortages, the agency emphasises that it is only a temporary solution without a resolution to geopolitical tensions.

The disruption is also impacting demand dynamics. The IEA has revised down global oil demand growth for 2026 to around 640,000 barrels per day, reflecting weaker economic activity, high prices, and reduced transport fuel consumption. Additionally, supply chain disruptions are affecting LPG, jet fuel, and refining operations, further complicating the market outlook.

Beyond supply-side measures, the IEA has recommended demand-reduction strategies, including energy efficiency measures, reduced travel, and remote working, to mitigate pressure on consumers and markets.

For oil and gas professionals, the report underscores the increasing vulnerability of global energy systems to geopolitical chokepoints and highlights the critical role of strategic reserves, diversification of supply routes, and demand-side management in navigating future disruptions.

The IEA report highlights how geopolitical disruptions can rapidly destabilize global oil markets, reinforcing the fragility of supply chains. It underscores the need for diversified supply, strategic reserves, and demand management to enhance long-term energy security.



## World Economic Forum Energy Roundup: Iran Conflict Drives Global Supply Shock

The World Economic Forum's March 2026 energy roundup highlights the Iran conflict as the dominant force reshaping global oil and gas markets, triggering one of the most severe supply shocks in recent history. Disruptions to the Strait of Hormuz—a critical artery for global energy trade—have suspended roughly 20% of the world's crude oil and LNG supply, exposing structural vulnerabilities in global energy systems.

The conflict has led to widespread damage to energy infrastructure across the Middle East, including gas fields, export terminals, and LNG facilities. This has forced producers to curtail output and halt shipments, significantly tightening global supply. As a result, oil and gas prices have surged sharply, increasing costs for industries and consumers worldwide.

The ripple effects extend beyond energy markets. Fertilizer supply chains—heavily dependent on gas and Gulf shipping routes—are under pressure, raising concerns about food security and inflation. At the same time, shipping disruptions and insurance risks are complicating global trade flows, further amplifying economic uncertainty.

The WEF also notes that this crisis is accelerating structural shifts in energy strategy. Countries are reassessing energy security frameworks, diversifying supply sources, and reconsidering investments in alternative energy, nuclear power, and domestic production. Historically, such supply shocks have acted as catalysts for long-term energy transitions, even as they create short-term volatility.

For oil and gas professionals, the key takeaway is that the current disruption is not just a cyclical event but a systemic stress test for global energy infrastructure. It reinforces the importance of supply diversification, geopolitical risk management, and integrated energy planning in an increasingly uncertain operating environment.

# South Pars Gas Field Attack: Major Shock to Regional and Global Energy Systems

The March 2026 attack on Iran's South Pars gas field has emerged as one of the most consequential energy infrastructure incidents in recent history, with far-reaching implications for regional stability and global gas markets. Conducted on 18 March amid escalating conflict, the airstrikes targeted gas processing facilities, pipelines, and refineries in South Pars and nearby Asaluyeh—critical hubs in Iran's energy system.

South Pars is the world's largest natural gas field and accounts for roughly 70% of Iran's gas production, making it the backbone of the country's energy supply. The attack caused immediate operational disruptions, halting output at two refineries and damaging infrastructure equivalent to around 12% of Iran's total gas production. This led to a temporary suspension of gas exports to Iraq, a key dependency market relying on Iran for up to 40% of its gas and power needs.

The immediate market reaction was sharp. Oil prices rose from approximately \$103 to \$108 per barrel, while European gas prices increased by around 7%, reflecting heightened concerns over supply security and potential escalation. The attack also intensified fears around disruption to the Strait of Hormuz, a vital chokepoint for global energy flows.

Beyond domestic impacts, the incident triggered a wider geopolitical response. Iran launched retaliatory strikes on energy infrastructure across the Gulf, including key LNG and refining hubs, further destabilising regional supply chains. Countries such as Qatar and the UAE warned that targeting shared or interconnected gas infrastructure poses a direct threat to global energy security.

From a structural perspective, the attack highlights the vulnerability of concentrated energy assets and the interconnected nature of regional gas systems. South Pars is not only central to Iran's domestic consumption—powering electricity generation, heating, and industry—but also linked to broader LNG and pipeline networks across the Middle East.

For oil and gas professionals, the key takeaway is that the South Pars attack represents a critical stress test for global energy resilience. It underscores the strategic risks associated with geopolitical flashpoints, the importance of infrastructure redundancy, and the growing need for diversified supply chains in an increasingly volatile energy landscape.



# Kharg Island Energy Infrastructure Incident: Strategic Oil Hub Under Threat

The March 2026 attack on Kharg Island has reinforced the strategic vulnerability of critical oil export infrastructure in the Middle East, with significant implications for global crude markets. On 13 March, the United States conducted large-scale airstrikes on the island, targeting more than 90 Iranian military installations as part of the ongoing regional conflict.

Kharg Island is Iran's primary oil export terminal, handling up to 90% of the country's crude exports and serving as a key node connecting upstream fields to international markets. The island hosts extensive storage facilities, pipelines, and petrochemical infrastructure, making it one of the most critical energy hubs in the Persian Gulf.

Importantly, while the airstrikes caused extensive damage to military assets—including missile storage, naval bases, and air defence systems—oil and gas infrastructure was deliberately spared. Iranian authorities confirmed that export operations continued largely uninterrupted, with tankers still loading crude in the days following the attack.

Despite limited direct impact on production, the incident triggered immediate market reactions. Oil prices rose amid fears that future strikes could target export facilities, which would severely disrupt global supply. The concentration of Iranian exports through a single hub like Kharg amplifies systemic risk, as any sustained damage could remove a significant volume of crude from international markets. The attack heightened tensions, with Iran warning of retaliation against regional energy assets and shipping routes, while raising concerns over potential blockades of the island. For oil and gas professionals, Kharg Island highlights the risks of concentrated export hubs, emphasizing the need for diversification, resilience, and strong risk management.



# Strait of Hormuz Crisis: Unprecedented Shock to Global Energy Flows



The 2026 Strait of Hormuz crisis has emerged as one of the most severe disruptions to global oil and gas markets in modern history, underscoring the strategic importance of this narrow maritime chokepoint. Triggered by escalating conflict involving Iran, tanker traffic through the strait was significantly curtailed, halting a critical artery that typically carries around 20 million barrels per day—roughly 20–25% of global oil trade and a substantial share of LNG flows.

to 14 million barrels per day, as Gulf producers were forced to shut in production due to export bottlenecks and storage constraints. With limited

alternative pipeline capacity—only about 4 million bpd—most exports remain stranded, tightening global balances.

Market reaction has been swift and volatile. Oil prices surged above \$100 per barrel, with spikes nearing \$120, while natural gas prices in Europe and Asia rose sharply due to LNG supply constraints. Analysts warn that prolonged disruption could push prices significantly higher, particularly if key export infrastructure is further targeted.

The crisis has also exposed structural weaknesses in global energy systems. Asia, which depends heavily on Middle Eastern crude and LNG, has been the most affected, facing potential fuel shortages and power supply risks. Meanwhile, shipping disruptions, rising insurance costs, and rerouting challenges have compounded logistical and economic pressures across global supply chains.

In response, the International Energy Agency coordinated a record release of strategic petroleum reserves—around 400 million barrels—to stabilise markets. However, analysts note that such measures provide only temporary relief and cannot fully offset sustained supply losses.

For oil and gas professionals, the Strait of Hormuz crisis highlights the extreme vulnerability of global energy flows to geopolitical chokepoints. It reinforces the need for diversified export routes, increased storage capacity, and resilient supply chain strategies to manage future large-scale disruptions in an increasingly volatile geopolitical landscape.

The Strait of Hormuz crisis highlights the vulnerability of global energy supply to key geopolitical chokepoints. It underscores the need for diversified routes, resilient infrastructure, and stronger risk management strategies.



## Economic Impact of Iran War: Energy Shock Ripples Across Global Economy

The 2026 Iran war has triggered a profound economic shock, driven primarily by disruptions in global oil and gas supply chains. The closure of the Strait of Hormuz—through which around 20% of global oil and LNG flows—has resulted in the largest energy supply disruption in modern history, severely tightening markets and pushing prices sharply higher.

Oil prices surged beyond \$100–120 per barrel, with some scenarios projecting even higher spikes amid continued geopolitical uncertainty. This has translated directly into rising fuel, transport, and manufacturing costs, fueling global inflation and increasing the risk of stagflation—characterized by high prices and slowing economic growth.

The economic impact has been uneven but widespread. Energy-importing regions such as Asia and Europe are particularly exposed, facing higher import bills, currency volatility, and reduced industrial output. Countries heavily reliant on Middle Eastern energy flows, including Japan and India, are experiencing supply constraints and demand adjustments, including informal rationing in some sectors.

Financial markets have also reacted negatively, with stock indices declining and borrowing costs rising as inflation expectations increase. Central banks are reassessing monetary policy, with potential delays or reversals in interest rate cuts due to persistent energy-driven inflation pressures.

The crisis is disrupting supply chains, increasing fertilizer, transport costs, and food security risks. For oil and gas professionals, it highlights the need for resilience, diversification, and stronger geopolitical risk management.

## Oil & Gas Middle East – March 2026 Issue: Industry Navigates Volatility and Transition

The March 2026 issue of Oil & Gas Middle East highlights a sector navigating unprecedented geopolitical volatility while simultaneously advancing long-term energy transition strategies. The publication underscores how the ongoing Middle East conflict has become the defining factor shaping oil and gas markets, driving price surges, supply disruptions, and operational uncertainty across the region.

A central theme is the scale of supply disruption. With flows through the Strait of Hormuz severely restricted, global oil supply has dropped by an estimated 8 million barrels per day, forcing Gulf producers to cut output and exposing the fragility of export-dependent systems. This has tightened global markets, increased price volatility, and elevated geopolitical risk premiums across crude and LNG trading.

The issue also highlights operational challenges facing the industry. Despite higher oil prices, upstream investment remains cautious due to security risks, infrastructure damage, and rising costs. Oilfield services companies are particularly impacted, with reduced rig activity and delayed projects reflecting uncertainty in the region. At the same time, downstream margins are strengthening as refining capacity tightens and product prices rise.

Another key focus is the acceleration of energy transition strategies. Middle Eastern producers are balancing short-term hydrocarbon market opportunities with long-term diversification into gas, renewables, and low-carbon solutions. Investment in LNG infrastructure and gas monetisation is increasing, positioning gas as a critical bridge fuel in the transition landscape.

The issue further explores the broader economic implications of the crisis. Rising energy prices are contributing to inflation, supply chain disruptions, and economic uncertainty globally. LNG markets, in particular, are seeing strong regional price divergence, creating new trading opportunities but also exposing structural imbalances in global supply chains.

For oil and gas professionals, the key takeaway is that the industry is operating in a dual reality—managing immediate geopolitical disruptions while preparing for structural transformation. The March issue reinforces the importance of resilience, portfolio diversification, and strategic adaptability as companies navigate both market volatility and the evolving energy transition.



## ExxonMobil Golden Pass LNG Startup: Major Boost to US Export Capacity

ExxonMobil is set to achieve a key milestone in its global gas strategy with the startup of the Golden Pass LNG export terminal in Texas, where first liquefied natural gas (LNG) production is expected in March 2026. The project, a joint venture with QatarEnergy, marks one of the most significant additions to US LNG capacity in recent years.

With an estimated investment of around \$10 billion, Golden Pass is designed to become one of the largest LNG export facilities in the United States, with a total capacity of approximately 18 million tonnes per annum (mtpa) once fully operational. This will further strengthen the US position as the world's leading LNG exporter, especially as global demand continues to grow.

The project has faced significant challenges, including construction delays and cost overruns linked to the bankruptcy of its original contractor. However, ExxonMobil and its partners have successfully navigated these issues, with commissioning activities progressing steadily. A key milestone was achieved in December 2025 with the arrival of a cool-down cargo, indicating readiness for initial LNG production.

From a market perspective, the startup comes at a critical time. Global LNG supply is expected to increase significantly in 2026, helping ease tight markets experienced in recent years while supporting demand growth across Asia and Europe. The initial production phase is expected to begin with one liquefaction train, with further capacity ramp-up planned through 2026.

Golden Pass strengthens ExxonMobil's LNG portfolio and its partnership with QatarEnergy, enhancing US export reach.

For oil and gas professionals, it marks a key step in expanding flexible LNG supply and supporting global energy security.



## Inpex Abadi LNG Project: Tender Phase Signals Progress Toward Major FID



Japan's Inpex is advancing its long-delayed Abadi LNG project in Indonesia, with plans to launch the engineering, procurement, and construction (EPC) tender process by mid-2026. This marks a critical step forward for one of Southeast Asia's largest undeveloped gas projects, estimated at around \$20–21 billion in total investment.

The Abadi project, located in the Masela block, is designed with an annual liquefaction capacity of approximately 9.5 million tonnes, positioning it as a major future supplier to Asian LNG markets. The development has faced years of delays due to a shift from an offshore floating LNG concept to

an onshore processing design, along with the integration of carbon capture and storage (CCS) to reduce emissions.

Recent progress has been supported by strong backing from the Indonesian government, which has committed to streamlining approvals, easing local content requirements, and accelerating permitting to unlock project momentum. Key approvals, including environmental clearance and forest-use permits, have already been secured, while early infrastructure work such as road construction is expected to begin in 2026.

Commercially, the project is attracting significant buyer interest, driven by growing LNG demand in Asia and concerns over long-term supply security. While discussions are ongoing, around 40% of output is expected to be allocated to Indonesia's domestic market, with the remainder targeting exports.

Looking ahead, Inpex is targeting a final investment decision (FID) around 2027, with first production anticipated in the early 2030s. The upcoming tender phase will be critical in defining project costs, contractor participation, and execution timelines amid rising EPC expenses globally.

For oil and gas professionals, the key takeaway is that Abadi represents a strategically important LNG project balancing scale, energy security, and decarbonisation. Its progress highlights the growing role of large-scale gas developments in Asia and the importance of government support, cost control, and integrated project design in advancing complex LNG investments.

Abadi highlights the strategic importance of large-scale LNG projects in meeting Asia's future energy demand. Its progress underscores the need for strong policy support, cost discipline, and low-carbon integration.



## TotalEnergies Mozambique LNG Revival: Mega Project Back on Track Amid Ongoing Risks

TotalEnergies has officially revived its Mozambique LNG project, marking a major turning point for one of Africa's largest and most strategically important gas developments. The \$20 billion project, located in the Cabo Delgado province, had been suspended since 2021 following insurgent attacks near the Afungi site. Its restart in January 2026 follows the lifting of force majeure and improved security conditions supported by regional military efforts.

The project is designed to produce around 13 million tonnes per annum (mtpa) of LNG, positioning Mozambique as a future major global gas exporter. With vast offshore reserves in the Rovuma Basin, the development is expected to play a critical role in supplying growing LNG demand, particularly in Asian markets.

Construction activities have resumed both onshore and offshore, with more than 4,000 workers already mobilized and further ramp-up expected through 2026. First LNG production is currently targeted around 2029, although timelines remain subject to security and execution risks.

Despite the restart, challenges persist. The project has seen cost escalations of approximately \$4.5 billion due to delays and security-related disruptions, requiring revised financing structures and increased equity contributions from partners. Additionally, some international financiers have withdrawn support, reflecting environmental, social, and governance (ESG) concerns and ongoing security uncertainties.

The project is expected to generate significant revenue and jobs for Mozambique, though concerns remain over broader economic impact. For oil and gas professionals, it highlights both the opportunity and risks of frontier LNG, emphasizing security, alignment, and execution.

# ADNOC \$150 Billion Investment Plan (2026–2030): Scaling Growth and Energy Leadership

Abu Dhabi National Oil Company (ADNOC) has unveiled a massive \$150 billion capital investment plan for the 2026–2030 period, reinforcing its position as one of the world's leading energy producers while responding to rising global demand for oil and gas. The five-year plan, approved by the UAE leadership, represents one of the largest investment cycles in ADNOC's history.

The investment is designed to sustain existing operations while accelerating upstream and downstream growth. A significant portion will be directed toward expanding oil and gas production capacity, with ADNOC targeting crude output of around 5 million barrels per day by 2027. This aligns with the company's strategy to maintain market share and ensure long-term supply reliability amid evolving global energy dynamics.

Gas development is a central pillar of the plan. ADNOC is increasing focus on unconventional and offshore gas resources, with reserves now estimated at around 297 trillion cubic feet. Projects such as the Ghasha offshore concession—expected to produce up to 1.8 billion cubic feet per day—will play a key role in achieving gas self-sufficiency and supporting LNG expansion.

Beyond upstream growth, the plan also emphasizes international expansion and diversification. ADNOC's investment arm, XRG, is actively pursuing global opportunities in LNG, chemicals, and low-carbon energy, reflecting a broader shift toward integrated energy portfolios. The company is also strengthening downstream and petrochemical integration to capture additional value across the hydrocarbon chain.

Importantly, ADNOC is balancing growth with sustainability. The investment program includes initiatives to reduce carbon intensity, scale carbon capture technologies, and support the UAE's broader energy transition strategy.

For oil and gas professionals, the key takeaway is that ADNOC's plan represents a long-term commitment to both hydrocarbon expansion and energy diversification. It highlights how national oil companies are investing at scale to secure supply, strengthen global positioning, and adapt to the dual challenge of meeting energy demand while progressing toward lower-carbon solutions.



## Petronet LNG–ExxonMobil Deal: Strengthening India’s Long-Term Gas Supply

India’s Petronet LNG has secured additional liquefied natural gas (LNG) supply from ExxonMobil under a long-term agreement, reinforcing its strategy to meet rising domestic gas demand. The deal will see Petronet receive approximately 500,000 tonnes of LNG in 2026, marking the initial phase of a broader 1.2 million tonnes per annum (mtpa) supply contract.

The LNG will be sourced from Australia’s Gorgon LNG Project, where ExxonMobil holds a stake. First cargo deliveries are expected between March and April 2026, with around eight shipments planned in the first year. Over time, volumes will ramp up to around 20 cargoes annually, aligning with the full contracted capacity.

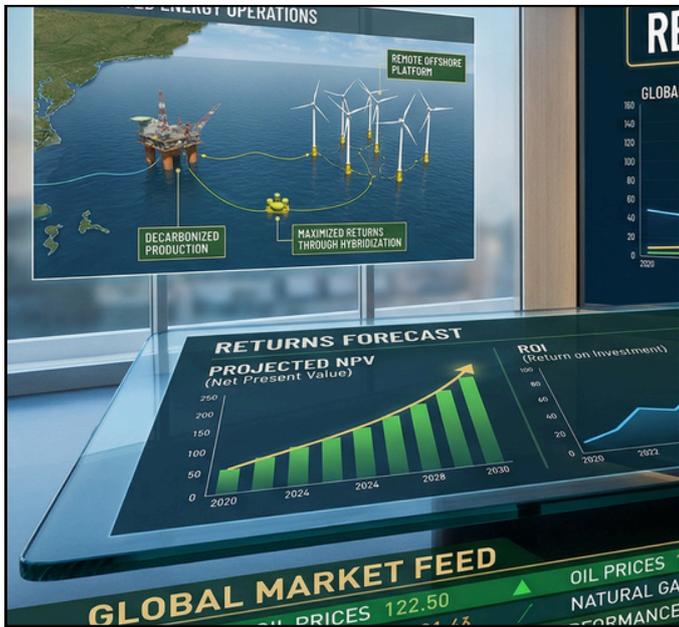
This agreement builds on Petronet’s existing LNG imports from the Gorgon project, where it already receives about 1.42 mtpa under a separate contract. The new volumes will support India’s growing energy demand, particularly as the country aims to increase the share of natural gas in its energy mix to 15% by 2030, up from around 6%.

Infrastructure expansion is a key enabler of this strategy. Petronet is increasing the capacity of its Dahej terminal to 22.5 mtpa and continues to develop additional regasification infrastructure, including a new terminal in eastern India. These investments are critical to handling higher LNG imports and improving supply reliability.

From a market perspective, the deal comes amid expectations of easing LNG prices in 2026 due to increased global supply, although seasonal demand could still create short-term price volatility. For oil and gas professionals, the key takeaway is that this agreement highlights India’s continued shift toward long-term LNG contracting to secure supply stability. It also underscores the growing importance of flexible LNG sourcing and infrastructure expansion in supporting emerging gas markets.



# BP Strategy Shift: Renewed Focus on Oil & Gas to Drive Returns



BP is undergoing a significant strategic reset, pivoting back toward oil and gas investments after years of prioritizing low-carbon and renewable energy initiatives. The shift reflects growing pressure from investors to improve financial performance and deliver stronger shareholder returns amid underperformance relative to industry peers.

Central to the strategy is a planned increase in upstream spending, with BP targeting around \$10 billion annually in oil and gas investments between 2025 and 2027—approximately 20% higher than previous guidance. The company is focusing on high-margin, short-cycle projects and exploration opportunities that can deliver returns above 15%, while also streamlining its portfolio and reducing costs.

This shift follows challenges in BP's low-carbon portfolio, where the company has taken impairment charges of up to \$4–5 billion, prompting a reassessment of capital allocation priorities. As part of the reset, BP has scaled back spending on renewable energy and is prioritizing its core hydrocarbon business to stabilize earnings and cash flow.

Operationally, BP is also simplifying its structure, pursuing asset sales, and targeting significant cost reductions to improve efficiency. The company aims to strengthen its balance sheet and enhance capital discipline, with a sharper focus on project selection and execution.

However, the strategy has drawn mixed reactions. While some investors support the renewed emphasis on profitability, others are demanding greater transparency on how increased fossil fuel investment will translate into sustainable returns. Concerns remain around long-term demand uncertainty and the potential risks of scaling back energy transition efforts.

From a broader industry perspective, BP's move reflects a wider trend among major oil companies reassessing the pace of energy transition investments in favor of near-term cash generation and supply security. Rising geopolitical tensions and tighter energy markets have reinforced the importance of hydrocarbons in meeting global demand.

For oil and gas professionals, the key takeaway is that BP's strategy underscores a pragmatic industry shift—balancing energy transition ambitions with the need for strong financial returns. It highlights the renewed importance of disciplined upstream investment, portfolio optimization, and value-driven project execution in an increasingly volatile energy landscape.



## Global Offshore Platform Monitoring Study: Digital Tracking Reshapes Industry Insights

A recent global study on offshore oil and gas platform monitoring highlights how advanced satellite data and artificial intelligence are transforming visibility across offshore energy infrastructure. The research, based on Sentinel-1 satellite imagery and deep learning models, provides one of the most comprehensive datasets of offshore platforms across key regions including the North Sea, Gulf of Mexico, and Persian Gulf.

The study identified approximately 3,728 offshore platforms globally in 2025, with the highest concentrations in the Gulf of Mexico and Persian Gulf. These regions accounted for over 3,300 installations combined, reflecting their continued dominance in offshore hydrocarbon production. However, regional trends show divergence—while the Persian Gulf experienced steady expansion through 2024, mature basins such as the North Sea and Gulf of Mexico saw a decline in platform numbers between 2018 and 2020.

A key insight is the growing dynamism of offshore infrastructure. More than 2,700 platforms were either installed, relocated, or decommissioned over the study period, indicating a shift toward shorter lifecycle assets and mobile offshore units such as jack-ups and drillships. This reflects evolving operational strategies focused on flexibility, cost efficiency, and rapid deployment.

The study highlights the growing role of satellite data and AI in offshore monitoring, improving asset tracking, compliance, and environmental oversight.

Strategically, it enables better planning and transparency, while for professionals it underscores digital monitoring as key to safer, more efficient offshore operations.

# EIM NEWS AND BLOG 2026



**Blog 43**

**Process Industries: Definition, Examples, Importance & Applications in Modern Industry**  
for Oil and Gas Industry

🕒 25 March  
👤 Nilanjan Sen

**Process Industries: Definition, Examples, Importance & Applications In Modern Industry**

[Read More →](#)



**Blog 42**

**Top 5 Mistakes Engineers Make During Chemical Field Trials**  
for Oil and Gas Industry

🕒 18 March  
👤 Nilanjan Sen

**Top 5 Mistakes Engineers Make During Chemical Field Trials (And How To Avoid Them)**

[Read More →](#)

*Always keep learning!!*



**Blog 41**

**Importance of Rotating Equipment Maintenance**  
A Guide for Inspection Professionals in Oil & Gas

🕒 10 March  
👤 Deepak Rawtal

**Rotating Equipment Maintenance In Oil & Gas: Ensuring Reliability, Safety, And Profitability Industry**

[Read More →](#)

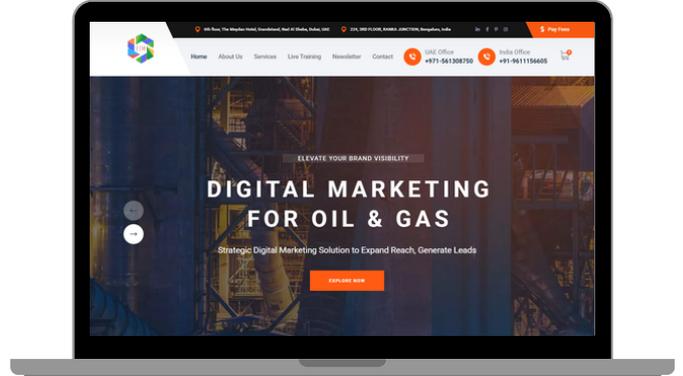
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# Excellence Integrity Management (EIM) Now Offering Digital Marketing Services for Oil & Gas Vendor Companies

As the oil & gas industry evolves, businesses are increasingly leveraging digital marketing to enhance their brand presence, attract clients, and stay competitive in a rapidly changing market. Excellence Integrity Management (EIM) is now offering specialized digital marketing services tailored for Oil & Gas Vendor Companies, helping them expand their reach, generate high-quality leads, and establish a strong online presence.



## Why Digital Marketing is Essential for Oil & Gas Vendors

Traditionally, oil & gas vendor companies relied on trade shows, networking events, and referrals to secure business opportunities. However, in today’s digital-first landscape, companies need a strong online presence to effectively engage with industry stakeholders, showcase expertise, and stay ahead of the competition.

## How EIM Helps Oil & Gas Vendors Dominate the Digital Space

With deep industry knowledge and expertise in digital marketing, EIM offers a unique advantage for oil & gas vendors looking to stand out in the competitive market.

### With EIM’s digital marketing solutions, vendors can



**INCREASE BRAND VISIBILITY**  
Position their business as a key player in the industry.



**ENHANCE INDUSTRY ENGAGEMENT**  
Build authority through thought leadership content.



**GENERATE QUALIFIED LEADS**  
Reach the right audience with targeted campaigns.



**BOOST CONVERSIONS & ROI**  
Transform online traffic into business growth.

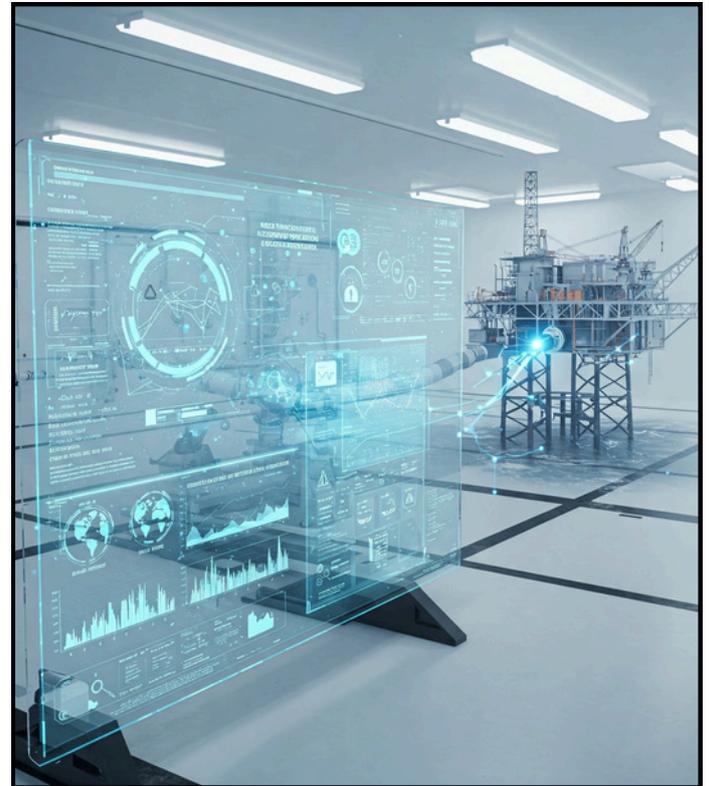
## How EIM Helps Oil & Gas Vendors Dominate the Digital Space

With deep industry knowledge and expertise in digital marketing, EIM offers a unique advantage for oil & gas vendors looking to stand out in the competitive market. Our data-driven approach ensures:

**Industry-Specific Marketing Strategies** – Tailored solutions designed for B2B oil & gas businesses.

**Data-Driven Campaigns** – Insights-driven marketing that delivers measurable results.

**Proven Success in the Oil & Gas Sector** – Years of experience helping energy companies grow.



### Take Your Business to the Next Level with EIM

*Whether you're an equipment supplier, service provider, or technology vendor in the oil & gas industry, EIM's digital marketing expertise can help you drive business growth and industry recognition.*

### Corporate Offices

**UAE Office:**

Excellence Integrity Management L.L.C-FZ  
Business Centre 1, M-Floor, The Meydan  
Hotel, Nad Al Sheba, Dubai, U.A.E  
Phone: [+971-56 130 8750](tel:+971-56-130-8750)  
Email: [info@excellenceintegrity.com](mailto:info@excellenceintegrity.com)

**India Office:**

Excellence Integrity Management India  
Pvt. Ltd.  
224, 3rd Floor, Ranka Junction,  
Bengaluru, India  
Phone: [+91-9611156605](tel:+91-9611156605)  
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**Human Resourcing Solutions**



**Digital Marketing for Oil & Gas Companies**



**Asset Integrity Management**

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# MARCH 2026

# MONTHLY TRAINING

CPD Hours | Live Interactive Sessions | Certificate Provided



## Pressure Vessel Fabrication

6th - 9th April 2026

07:00-09:00 PM (UAE Time)



## Risk Based Inspection (RBI)

13th - 16th April 2026

07:00-09:00 PM (UAE Time)



## Pipeline Internal Corrosion Management

20th - 23rd April 2026

07:00-09:00 PM (UAE Time)



## Welding Repair and Inspection

27th - 30th April 2026

07:00-09:00 PM (UAE Time)



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# Join Our 4-Days Live Online Training on **Pressure Vessel** Fabrication, Inspection And Lifecycle Management

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- ✓ **Code Compliance:** Mastering ASME Section VIII standards to ensure legal and structural safety requirements.
- ✓ **Advanced Welding:** Executing high-precision welds and managing Post-Weld Heat Treatment (PWHT) to relieve stress.
- ✓ **Quality Testing:** Performing Non-Destructive Testing (NDT) and hydrostatic pressure tests to verify vessel integrity.



**6th - 9th April 2026,  
7-9 PM (UAE TIME)**



**Cost :  
60 USD**

**REGISTER NOW**



### MEET YOUR INSTRUCTOR

**MR. NILANJAN SEN**

Asset integrity and Material consultant

**Experience: 38+ Years**

- 20 years at KNPC as Asset Integrity Professional
- 18 years at HPCL as Deputy Manager



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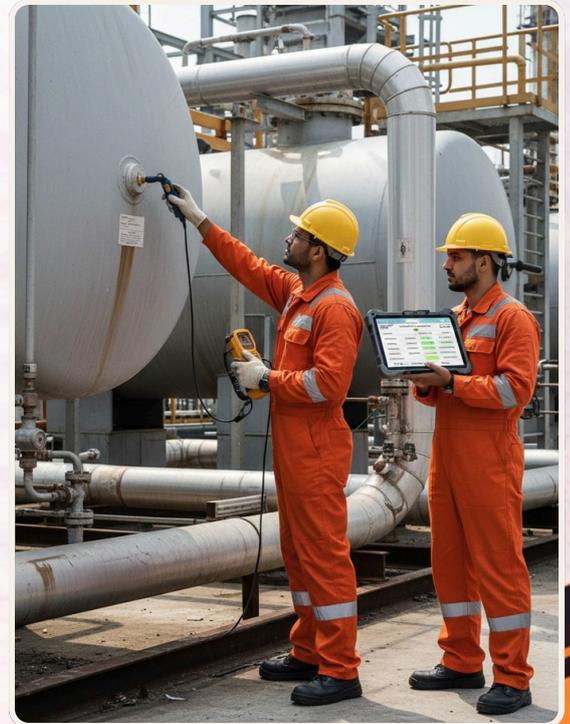
[info@excellenceintegrity.com](mailto:info@excellenceintegrity.com)



# Join Our 4-Days Live Online Training on **Risk-Based Inspection** (RBI) Techniques for Oil and Gas Industry

## WHAT YOU'LL LEARN:

- ✓ Discover how digital tools optimize inspection and maintenance.
- ✓ Learn how predictive analytics improves reliability and reduces downtime.
- ✓ Understand the benefits of digital twins and automated data collection.



**13th - 16th April 2026,  
7-9 PM (UAE TIME)**



**Cost :  
60 USD**

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### MEET YOUR INSTRUCTOR

**MR. DEEPAK RAWTAL**

M.Tech - IIT Kanpur

**Experience: 46+ Years**

- 30 years at Kuwait National Petroleum Company (KNPC)
- 15 years at Indian Oil Corporation Ltd.



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# Join Our 4-Days Live Online Training on **Pipeline Integrity Management** Challenges and Solutions

## WHAT YOU'LL LEARN:

- ✔ Learn to identify, assess, and mitigate risks associated with pipeline systems.
- ✔ Integrity assessment techniques, monitoring tools, and failure prevention methods
- ✔ Understand regulatory standards, inspection practices, and maintenance strategies for safe pipeline operation.



**20th - 23rd April 2026,  
7-9 PM (UAE TIME)**



**Cost :  
60 USD**

**REGISTER NOW**



### MEET YOUR INSTRUCTOR

## MR. SANDIP KUTHE

- Corrosion Specialist with 20+ years of expertise in Internal Corrosion Management
- RBI & Pipeline Integrity Assessment
- Holds practical and International Certifications.



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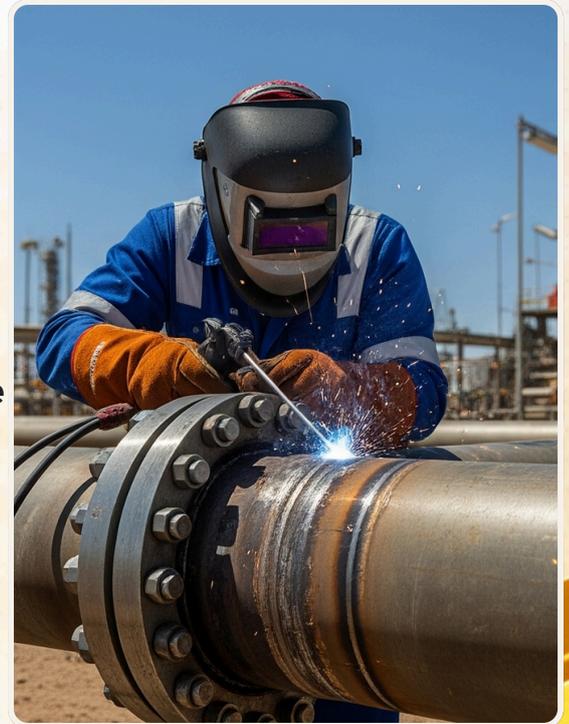


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## Best Practices in Oil and Gas Industry

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- ✓ Identify welding defects and apply corrective measures effectively.
- ✓ Use NDT methods to ensure weld quality and safety.
- ✓ Follow best practices for welding in critical applications.



**27th - 30th April 2026,  
7-9 PM (UAE TIME)**



**Cost :  
60 USD**

**REGISTER NOW**



### MEET YOUR INSTRUCTOR

**MR. DEEPAK RAWTAL**

M.Tech - IIT Kanpur

**Experience: 46+ Years**

- 30 years at Kuwait National Petroleum Company (KNPC)
- 15 years at Indian Oil Corporation Ltd.



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**Includes Certificate**

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- ◆ Pumps, Compressors: Inspection, Overhauling, Troubleshooting
- ◆ Steam Turbines, Fans, Blowers: Alignment, Vibration, Root Cause Analysis
- ◆ Reliability, Documentation, SAP/CMMS, Preventive Mindset

**Course Starts: 18<sup>th</sup> April 2026**



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MS Teams

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**Mr. K. Riyazuddin Ahmed**

**36+ years of Experience**

- Senior Rotating Equipment Supervisor, Qatar Energy – Mesaieed Refinery (1998–2023)
- Senior Field Supervisor, Kuwait National Petroleum Co. (1987–1998)



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## Instructor

### Mr. Mahendra Kumar Rastogi

B.E: Metallurgical – IIT Roorkee

- 45+ Years of Industry Experience
- Vice President – Inspection & Reliability Bharat Oman Refineries (11+ years)
- Senior Inspection Manager Indian Oil Corporation (30+ years)



## Course Details

-  Total Duration: 100 Hours (25 Classes)
-  Schedule: Every Friday | 6:00 – 10:00 PM (IST)
-  Course Length: 6 Months
-  Mode: Live Online
-  Session Recordings Available

## Course Fees

**USD 799 / INR 75,000**

- Register Now with USD 150 / INR 15,000
- Balance Payable in 4 Easy Installments



**Course Start Date: 3<sup>rd</sup> May 2026**

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Drilling Engineer

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 Company  
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 29/03/2026

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Company

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Company

📍 Nasser S Al Hajri Corporation / Gulf Asia, Qatar 💰 ₹14-18 LPA 📅 5-10 Years 🎓 Graduation ⌚ 30/03/2026

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📍 Confidential, Oman 💰 **Not disclosed** 📅 5-10 Years 🎓 Graduation ⌚ 30/03/2026

Mechanical Maintenance Rotating Equipment Static Equipment

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📍 Doha, Qatar 💰 **Not disclosed** 📅 10+ Years 🎓 Graduation ⌚ 01/04/2026

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**SAUDI ARABIA (JOB CODE: SC-211) REQUIRED FOR A LEADING OIL & GAS, CONSTRUCTION & MAINTENANCE COMPANY BASED IN KUWAIT WITH OPERATIONS IN THE UAE, KSA ETC ARE LOOKING FOR QA/QC CANDIDATES FOR VARIOUS POSITIONS.**

**SHORTLISTING IN PROGRESS - FACE TO FACE CLIENT INTERVIEW WILL BE HELD SHORTLY**

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- ◆ **SUPERVISOR** - Mechanical/ Piping/ Electrical/ Instrumentation/ Structural
- ◆ **FOREMAN** - Structural/ Instrumentation/ Pining/ Mechanical/ Electrical
- ◆ **NDT Coordinator** ◆ **QS** - E&I/ Piping/ Mechanical
- ◆ **SCHEDULER** ◆ **ELECTRICIAN**
- ◆ **EQUIPMENT ERECTION** - Superintendent
- ◆ **SENIOR INSPECTOR** - QC Welding/ QC Piping
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◆ HSE SUPERVISOR / OFFICER	◆ IND ELECTRICIAN		◆ RIGGERS	
◆ MATERIAL COORDINATOR	◆ VESSEL FABRICATOR			
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**SAUDI ARABIA (JOB CODE: SC-211) REQUIRED FOR A LEADING OIL & GAS, CONSTRUCTION & MAINTENANCE COMPANY BASED IN KUWAIT WITH OPERATIONS IN THE UAE, KSA ETC ARE LOOKING FOR QA/QC CANDIDATES FOR VARIOUS POSITIONS.**

**SHORTLISTING IN PROGRESS. Face to Face Client Interview will be held Shortly**

- ◆ **ENGINEER** - Mechanical/ Piping/ Electrical/ Structural
- ◆ **SUPERVISOR** - Mechanical/ Piping/ Electrical/ Instrumentation/ Structural
- ◆ **FOREMAN** - Structural/ Instrumentation/ Pining/ Mechanical/ Electrical
- ◆ **NDT COORDINATOR**
- ◆ **QS** - E&I/ Piping/ Mechanical ◆ **SCHEDULER** ◆ **ELECTRICIAN**
- ◆ **EQUIPMENT ERECTION** - Superintendent ◆ **SENIOR INSPECTOR** - QC Welding/ QC Piping
- ◆ **INSPECTOR** - QC Piping/ QC Welding Hydrotest

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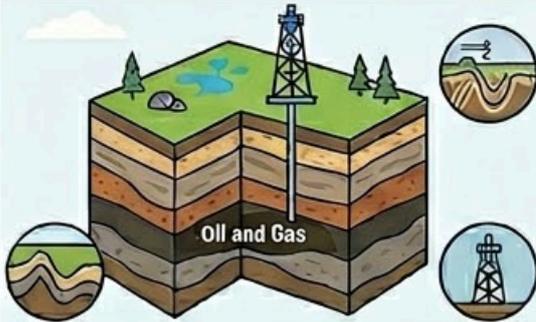
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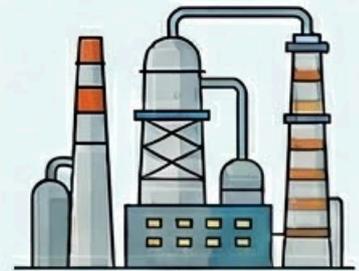
FINDING & EXTRACTING  
RESOURCES

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MOVING ENERGY  
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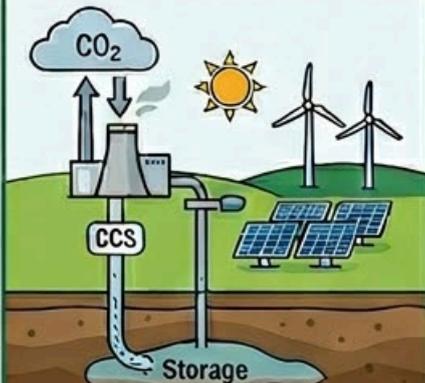
## 3. REFINING & PROCESSING



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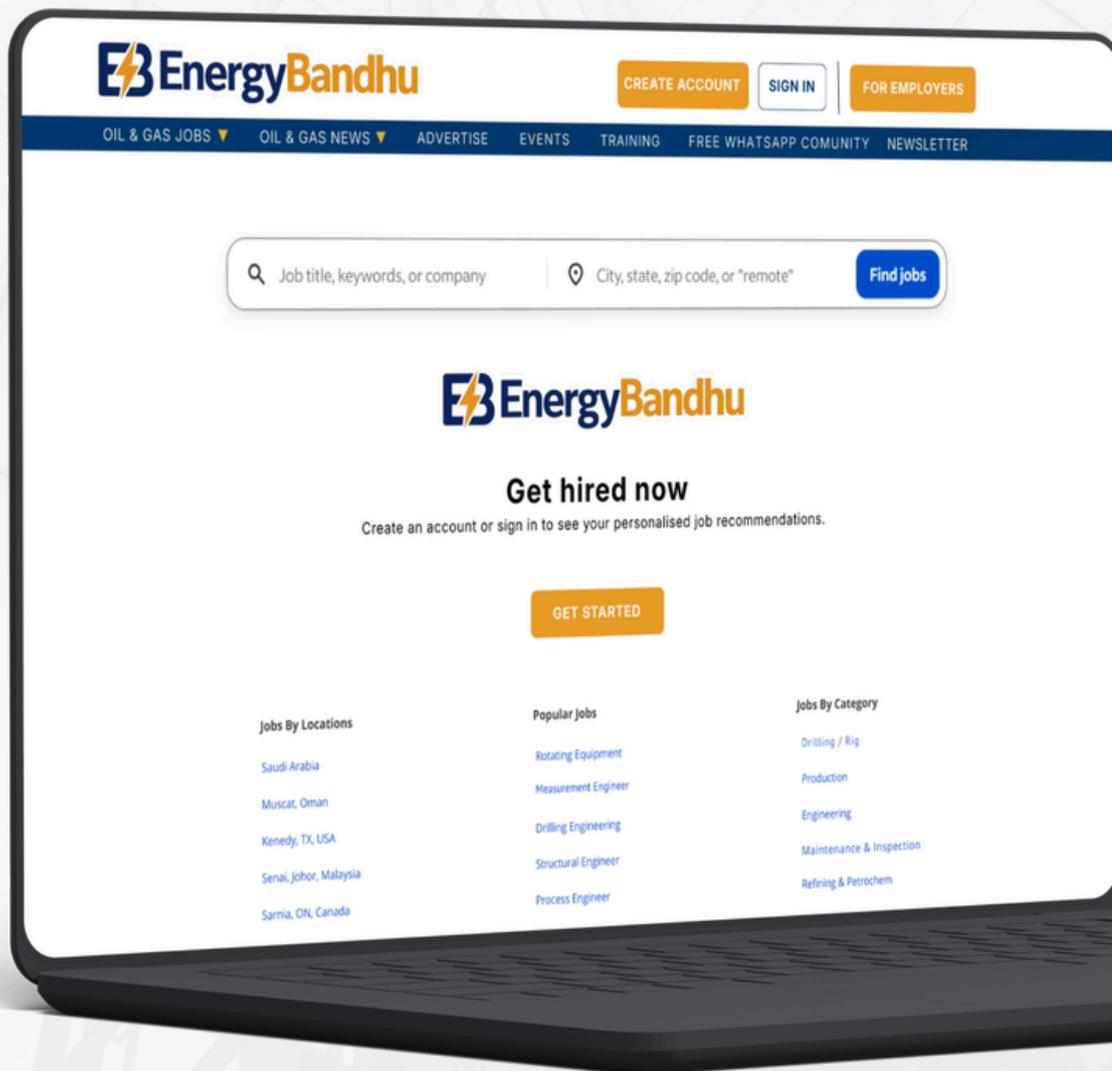
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